





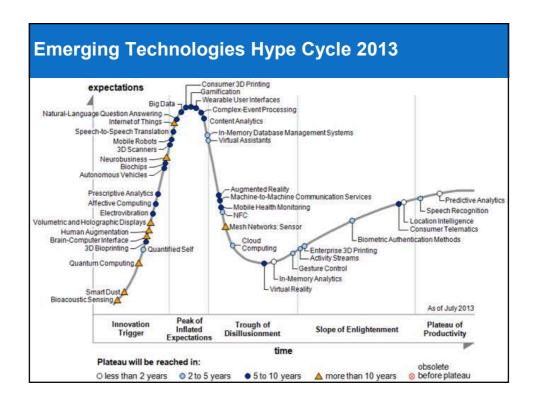
Software and ITO

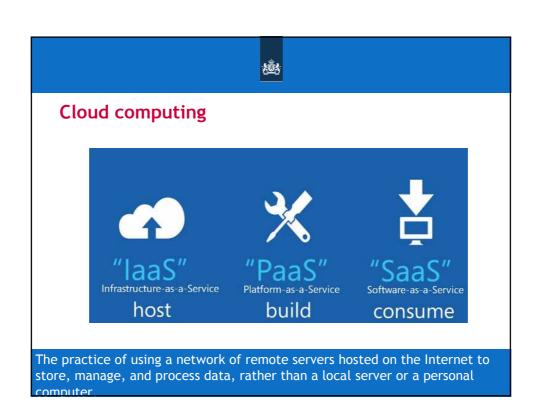
- Economic crisis: no growth of IT spending in the EU
- Cloud computing
- Mobile applications
- Social application
- · Big data
- · Information security
- Internet of Things
- EU: 30% of total global IT spending (largest: Germany, UK, France)
- Companies want to deal with a local vendor

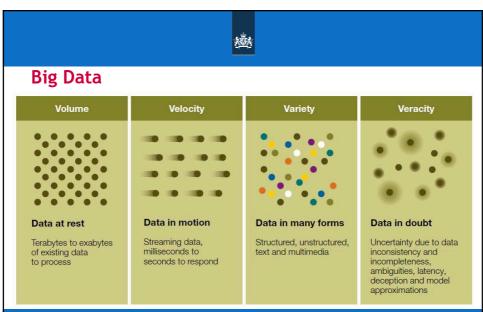


Software products

Global market for finished software products		Yearly (Billion Euros)				
(based on 2011 figures, assuming a 6,4% CAGR)	2011	2012	2013	2014		
Latin-America	40 SaaS: 0,43	43 SaaS: 0,53 24% growth	45	48		
Main markets in Europe:						
UK		13,8	14,7	15,7		
Germany		14,9	15,8	16,9		
France		12,8	13,6	14,5		
Benelux		7,4	7,8	8,3		
Spain		8,1	8,6	9,2		

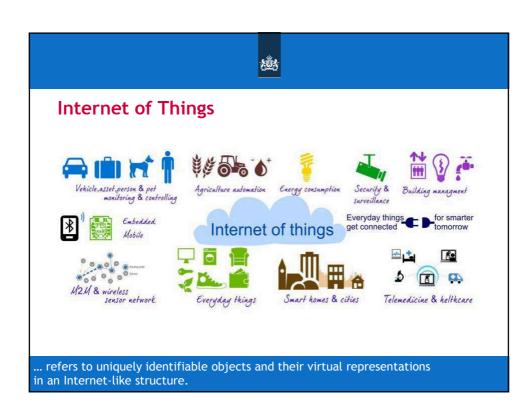






 \dots is the term for a collection of data sets so large and complex that it becomes difficult

to process using on-hand database management tools or traditional data processing applications. The challenges include capture, curation, storage, search, sharing,





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SOFTWARE SERVICES



Software services - ITO

- · Price is important but not the first selection criteria
- Quality and access to people are the most important:
 - for instance, Germany was lacking around 88,000 employees with ICT skills in 2011 and 77% of the Austrian companies reported difficulties in recruiting talent in the technology field.
- · Size does matter
- · Privacy and IPP
- · Near-shore is preferred
- · Financial crisis:
 - ITO (software) sector growth around 3 %
 - Smaller projects
 - OPPORTUNITIES!

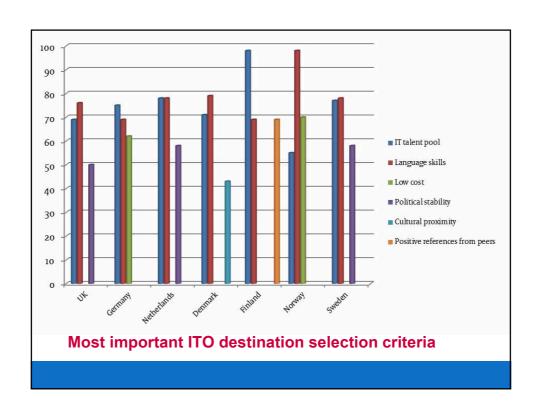


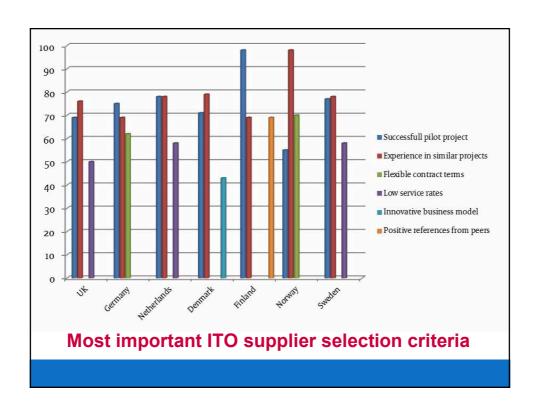
Software services - ITO

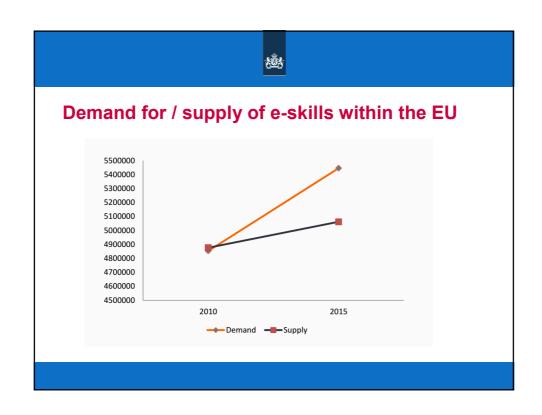
- Specialist are welcome!
 - what is a specialist in ITO service provider?
- · Agile development is getting popular
- Small ITO projects: Elance, ODesk, Mechanical Turk
- 10% back-sourcing in 2012

Quality models and certification

- · It is like your university degree
- Most common ones in ITO
 - ISO 9001: 2008 generic quality management system
 - ISO 27001 information security
 - ISO 12207:2008 software lifecycle process

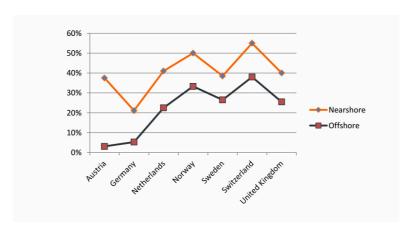








Where to outsource (2012 - 2013)





Mobile applications

- · Everything goes mobile
- Emerging Mobile OS:
 - (Android, iOS, Windows mobile)
 - Mobile Firefox OS
 - Jolla
 - Mobile Ubuntu
 - Tizen (Samsung + Intel)
- · A remote control for the Internet of Things



Global market for Software development		Y	early (Billion	(Billion Euros)		
(IT outsourcing) (based on 2011 figures, assuming a 3.1% CAGR)	2011	2012	2013	2014		
North America	84,5	87	90	93		
Asia Pacific	77,6	80	83	85		
Europe	66	68	70	72		

Global market for Software development		Yearly (Billion Euros)						
(IT outsourcing) (based on 2011 figures, assuming a 3.1% CAGR)	2011	2012	2013	2014				
Latin-America	42	43	44	46				
Main markets in Europe:								
UK	11	11,5	11,9	12,2				
Germany	12	12,4	12,8	13,2				
France	10,3	10,6	11,0	11,3				
Benelux	6	6,1	6,3	6,5				
Spain	6,5	6,0	6,2	6,4				



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for specialists

- · Many vertical and horizontal focused events
- Few events for "generalists"
- CEBIT
- Mobile World Congress

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Digital animation

Digital animation

- Convergence with gaming and audio visual production
- One of the fastest growing sub-sector (13%)
- Major markets: France, UK, Germany, Spain
- Government and EU support / tax breaks / funding
- · Copyright, IPP
- Outsourcing: "Everything is happening in Asia" mostly 2D and some 3D. Spain is also emerging as an outsourcing destination

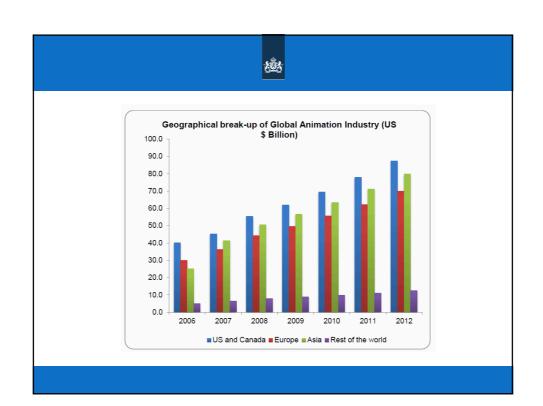


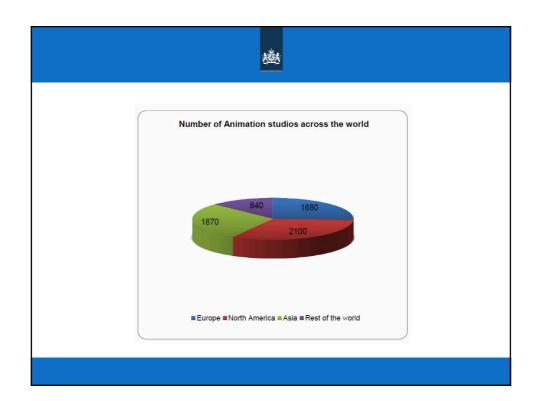
Drivers for outsourcing

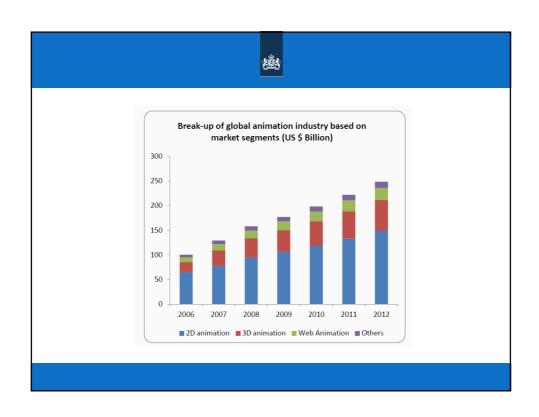
- Lower costs
 - Hardware, software, staff, telecommunication
- Innovation in offshore project management
 - New workflow systems (e.g Digital Production Solutions')
 - Web based tools (PM, communication...)
- Global skills development online
- Electronic marketplaces (eLance, Odesk...)
- · Tools over certification

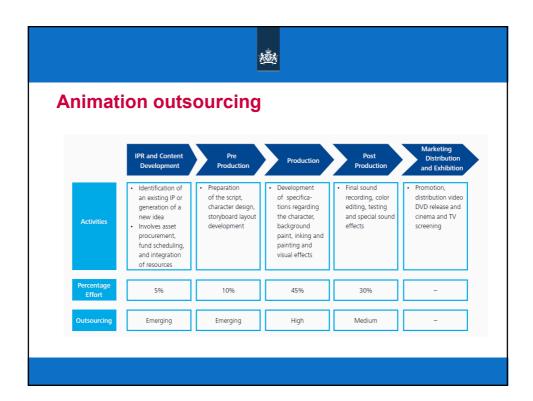
Large number of tools to master

- 2D: CAS Animo, Toon Boom Digital Pro, Toon Boom Storyboard, TV Paint TVP Animation
- <u>3D</u>: Autodesk Maya, 3ds Max und Softimage XSI, Maxxon Cinema 4D, NewTek Lightwave, Side Effects Houdini
- <u>Compositing</u>: Adobe After Effects, Autodesk Toxic & Combustion, Eyeon Digital Fusion, The Foundry Nuke
- Games: Adobe CS5 Flash, Crytek CryEngine 3, iPhone Developer Kit, Natural Motion Endorphine & Morpheme, Unity Pro Game Development
- Interface Design: Arduino Boards, Meso Digital vvvv, Troikatronix Isadora, University of Genoa Eyes Web
- <u>Rendering</u>: Chaos Group V-Ray, Mental Images Mental Ray, Pixar Renderman, Solid Angle Arnold
- <u>Software Development</u>: Microsoft Visual Studio, The MathWorks Matlab, Xoreax IncrediBuild





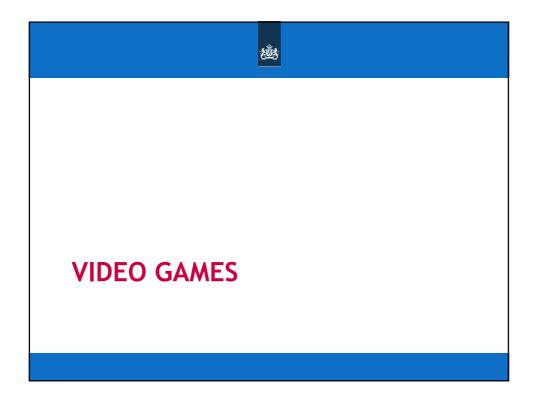






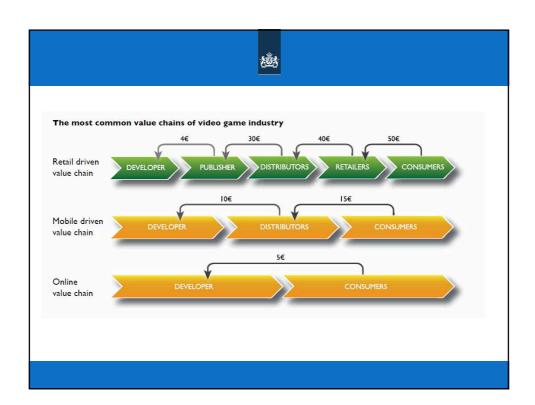
- IBC
- LIAF



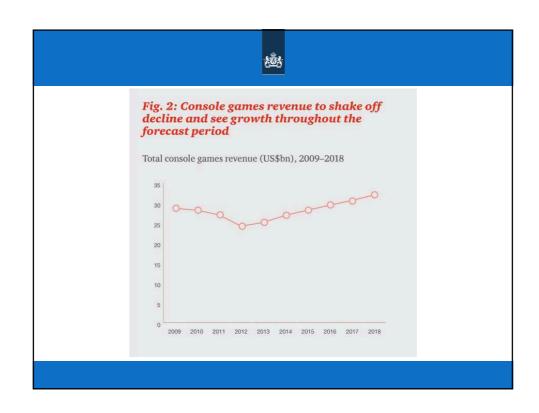


Video games

- Most publishers are;
 - Japanese (Nintendo, Sega, Sony...)
 - American (Microsoft, Activision Blizzard, EA...)
- Online, mobile and social are the most important platforms
- Over the past decade, Europe has measurably lost much ground to countries such as Canada and South Korea
- Main EU markets: Germany, UK, France, Italy, Spain
- Major console platforms: Wii Nintendo, Play Station -Sony, X-Box - Microsoft,











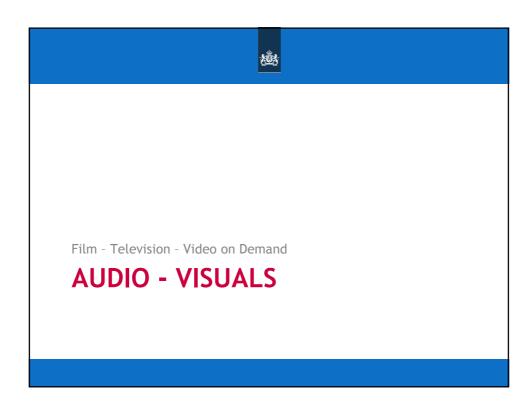


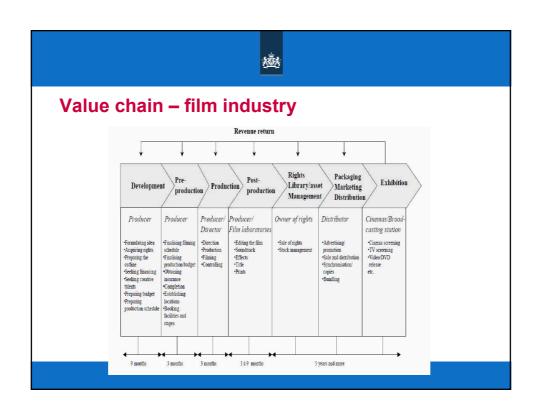
Number (in million) and percentage of gamers per 'platform'													
	PC/Mac boxed			C	onsole	game	s				Mobile	Mobile device	
	20	2011		2012		2011		12		20	2011	2011 20	
GER	26	73%	24,7	64%	25	70%	22,4	58%			22	22 62%	22 62% 23,5
UK	16	52%	16	47%	21	66%	25	76%			20	20 65%	20 65% 24
FR	13	55%	10,9	43%	18	75%	19	75%			13	13 55%	13 55% 14,3
Т	9,2	66%	8,5	46%	10,1	72%	13,3	72%			8,2	8,2 59%	8,2 59% 12,1
ESP	9,3	62%	7,9	46%	12,2	81%	13,0	76%			10,2	10,2 68%	10,2 68% 12,9
NL	3,7	47%	3,0	38%	4,4	55%	4,6	58%			3,2	3,2 40%	3,2 40% 4,4
BE	2,1	53%	1,9	43%	2,4	60%	2,6	59%			1,9	1,9 48%	1,9 48% 2

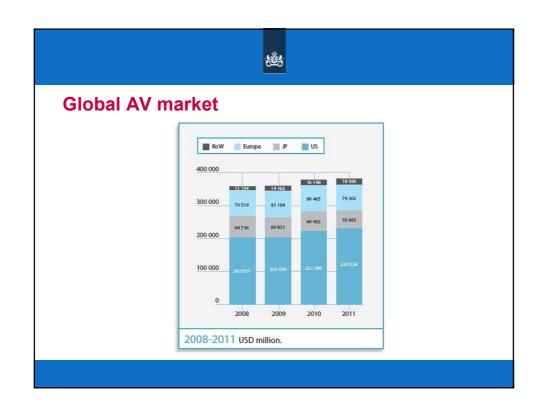


- Game Developer Conference
- GamesCOM
- Nordic Games
- Festival of Games
- EGX London
- E3 Expo Electronic Entertainment Expo(USA)









	2007	2008	2009	2010	2011	2011/10	Sources
Broadcasters net revenues	71359	69 678	68 806	72 445	73 134	1.0%	OBS
Public broadcasters (incl. radio)	33 463	32 139	33 177	33 709	33 650	-0.2%	OBS
Advertising TV	21 063	20 732	18 905	21 150	21 381	1.1%	OBS
Thematic channels	9 3 1 7	9 484	9 900	10 592	11 224	6.0%	OBS
Home shopping channels	2 564	2 393	2 384	2 443	2503	2.5%	OBS
Regional and local TV est.	1 255	1 360	1 309	1317	1 203	-8.7%	OBS
Private radio (est.)	3 696	3 570	3 131	3 234	3 172	-1.9%	OBS
Consumers expenses for AVMS distribution services (incl. taxes) 0	25 750	26 667	28 159	31 956	33 738	5.6%	OBS
Cable	10 867	11 214	11 368	12 081	12478	3.3%	IHS Screen Digest
Satellite	13 561	13 473	13 821	15 570	16 082	3.3%	IHS Screen Digest
IPTV	882	1 382	2016	2 866	3 653	27.5%	IHS Screen Digest
DTT	440	598	954	1 439	1 525	5.9%	IHS Screen Digest
Cinema gross box-office	5 596	5 6 1 3	6 080	6 3 7 2	6 43 1	0.9%	OBS
Physical video (incl. taxes)	10 367	9347	8 429	8117	7 538	-7.1%	OBS
DVD retail 💿	8 661	7 741	6740	6217	5 555	-10.6%	IHS Screen Digest
DVD rental 😊	1 646	1 360	1 143	1010	873	-13.6%	
Blu-ray disc retail 💿 💮	58	231	506	808	998	23.6%	IHS Screen Digest
Blu-ray disc rental 🔍	2	16	41	83	112	35.5%	
VoD Online revenues (incl. taxes)	61	124	221	422	616	45.7%	OBS
On line on demand TV revenues	46	97	162	304	421	38.6%	IHS Screen Digest
On line on demand 1 v revenues On line on demand film revenues	15,2	27,2	59,6	118,7	194,9	64.1%	IHS Screen Digest
Games (offline and online)	8817	10 430	10 168	10 496	10 464	-0.3%	IHS Screen Digest
Total	121 950	121858	121864	129 809	131 920	1.6%	OBS
Total Includes TV subscription, PPV and VoD revenues. Data related to 17 countries. Data related to 15 countries.	121 950	121858	121864	129 809	131 920	1.6% OBS ➡ European Audiovisual Obse	

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Trade event

• IBC

